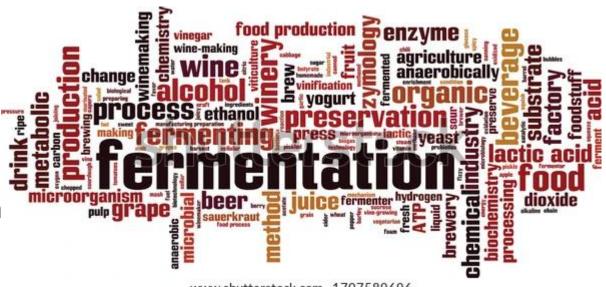
Industrial bio-production for the cosmetic business: Stakes and position for France.

Alexis Rannou Head of Operations Strategy



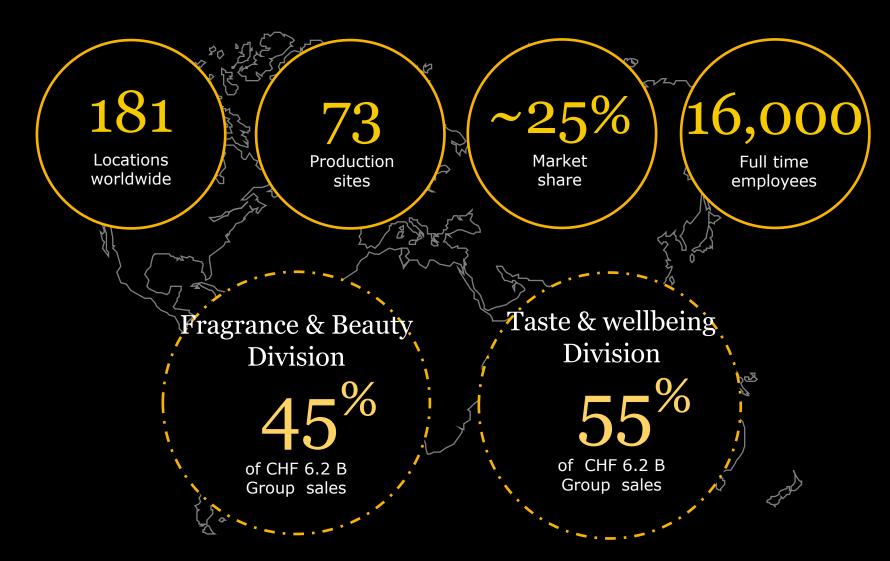
Agenda

- **Givaudan => short Presentation**
- White biotech definition
- 3. Why biotech for cosmetic
- Our need to implement new biotech factories 4.
- The cosmetic & biotech network 5.
- **Conclusion** 6.



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Givaudan The leading F&F company



Centres of Expertise in EU with a leadership in Biotech Combining different skills to offer the best



BLUE BIOTECHNOLOGY Centre of Excellence Île Grande (France)

- Blue technology
- Sea water Aquifer



WHITE BIOTECHNOLOGY Centre of Excellence

Pomacle (France)



APPLIED MICROBIOMICS Centre of Excellence



Vegan polypeptides **Centre of Research**



VISUALS & VECTORISED Centre of Excellence

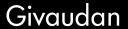
Volketswil (Switzerland)

- Operations
- Visual carriers
- Spherulite[™] development

GREEN FRACTIONATION Centre of Excellence

Avignon (France)

- Operations
- Green Fractionation
- Formulation Lab.



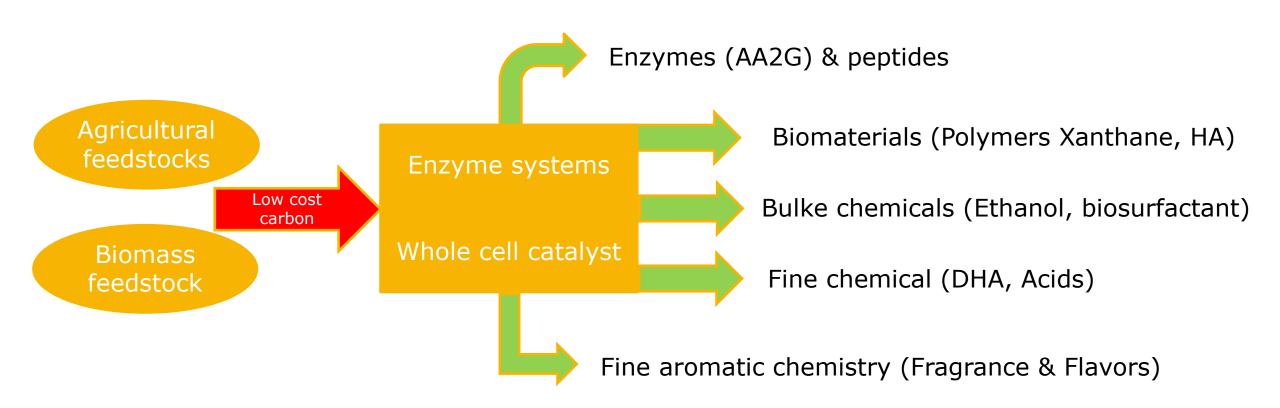
Fermentation and cosmetic industry White biotech



White biotech

Givaudan

• Using biological system to produce chemicals molecules through biocatalyst (enzyme) or fermentation (micro-organism) with renewable ressources



Why white biotech for cosmetic application



- Replacement of animal derivatives
- Using renewable ressources with a lower cost carbon
- Naturality
- Specificity of strain able to produce pure molecules
- Chemistry image
- Supply chain less dependent on climate or cost variation
- Stable process as using standard raw material
- Large capability to answer to the market thanks to strain engeneering

Why Biotech?

- Mostly biodegradable products
- Less toxic
- Pure molecule
- Local and sustainability
- Main hybride development using the best of the 2 technologies (Biotech & Green Chemistry)



Our needs for industrial biotech

- Availability of Raw material such as carbohydrates
- Know how of people
- Underground water (hydric stress to manage)
- Energy (Cost & availability)
- Waste water treatment
- Clear regulation (GMO, By products etc...)
- Efficient logistic (international Hub)
- Taxes & customs regulations (stable)



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Why France could fit with our needs

- First agricultural producer in EU (Wheat, Sugar beet...)
- First producer of carbohydrate in EU (Cristal union, Tereos, ADM, Roquettes etc..)
- Energy available and competitive (electricity with a low CO2 emission)
- High level of knowledge through education
- In the EU regulation
- Central position in EU for logistic with international Hub
- World center of excellence in the cosmetic research and production
- « Crédit Impôt recherche » helping R&D + Process development (cost saving)
- Scale up environement with CMO such ARD, Pivert, + Toulouse white biotech institute

Gap assessment vs foreign countries in the world

- Lower capex cost in India & China (Dumping ?)
- Lower labour cost
- Administratives delays
- Raw material cost vs LATAM & US
- EHS regulation



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Industriel fermentation for Cosmetic application

Very active French network



- => Givaudan, Silab, Solabia, Codif, Sederma =>industries are using white biotech since years
- => Deinove with greentech (Hebelys shingomonas)
- => Global bioenergy with L'Oréal=> Isododecane, Isohexadecane (ARD as CMO)
- => METEX=>Acide Glycolique, 1.3 PDO ...
- => AFYREN with carboxylic acids(2012)
- => Fermentalg mixotrophic microalguous (AG-PUFA, Natural colorant)

Industriel fermentation for Cosmetic application

From R&D to consumers



=> Report « Stratégie nationale de bio-production » in France emphasizes the french excellence in R&D + internationals groups implanted in France using fermentation (Lesaffres, Roquettes, Givaudan, Lallemand, Hansen, Danisco, DSM).

World Leadership in the cosmetic world with a very nice image of the made in France L'Oréal, LVMH, Clarins, Chanel, Yves Rocher, l'Occitane, Sisley, Eugène Perma etc..

 Sustainability becoming a must to have => France with a very good positionning (less greenhouse gas emission) with LCA analysis and companies developping soft tools (EVEA, Quantis etc...)

Conclusion

France have a fantastic opportunity to stay ahead in the bio-production for cosmetic

ingredients with:

A clear worldwide leadership in the cosmetic world

A strong network with an R&D know-how

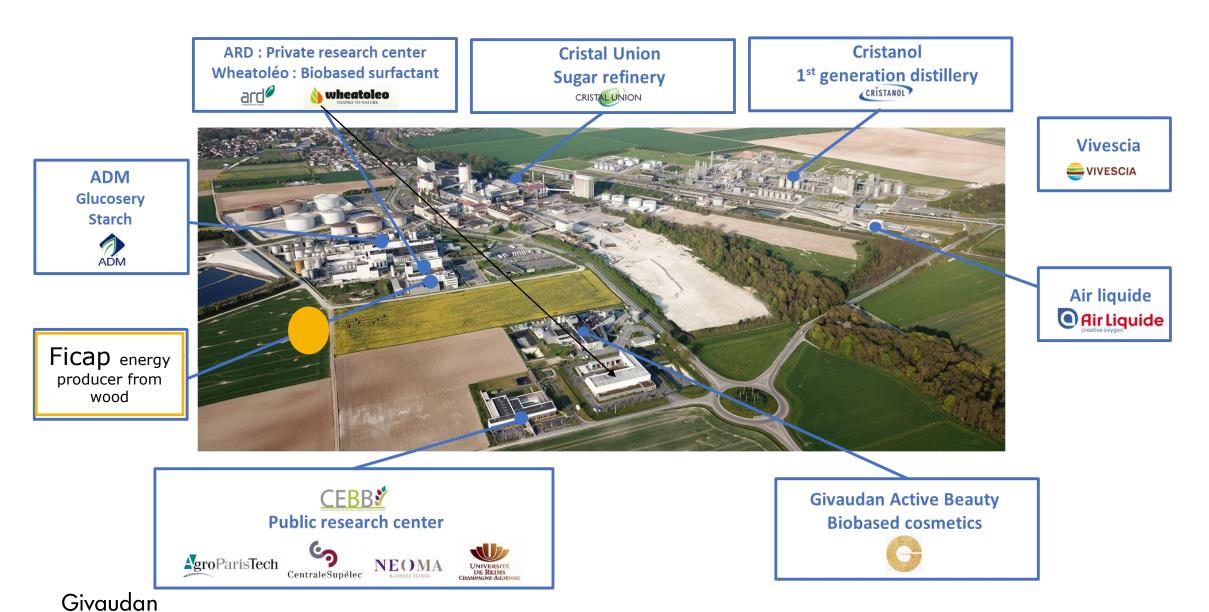
A leadership on the sustainability

A local sourcing in carbohydrate

A structuration to develop industrial metabolism with recycling, upcycling and using renewable energy

=> Of couse we need to help global companies to invest in France assisting them in administratives tasks and with capex investment support.

Exemple of the Bazancourt-Pomacle biorefinery For a sustainable industrial metabolism



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Thank you

Questions?

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